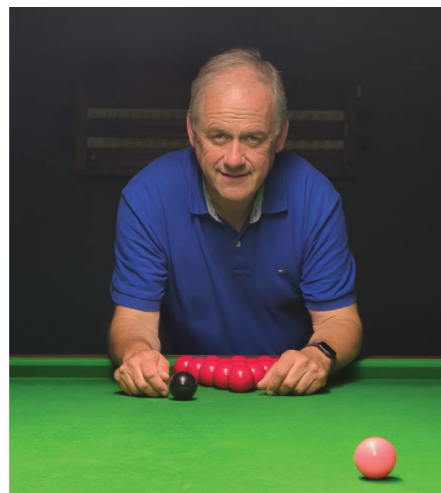




2025 / 2026

ANNUAL REPORT

Mulgrave Country Club



2025 / 2026 Annual Report Mulgrave Country Club

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Message from the President



The 2025/26 financial year to 31 March 2026 was a good year based on our progress against many of our goals and objectives.

As a member based not-for-profit sporting club our overall organisational purpose is to promote and encourage sport and sporting activities. We have a defined vision “to be recognised by members, the community and staff as a leading community-based sporting, social, recreational and hospitality club in Victoria”. I believe that it is time for this vision to be revisited and refreshed as we have already achieved this leadership status in Victoria. We need to be more ambitious and certainly we can’t rest on our laurels. Although profit does not define us it does provide a solid base on which to build and expand upon our member experiences and our sporting facilities.

With our focus on sport, we were delighted for the club to be named the Victorian Club of the Year for the second year in a row by Squash and Racquetball Victoria. Last year we received a Squash Australia nomination for the coveted Australian Club of the Year award. This year we converted our second nomination into a huge win against all clubs across the nation. Big congratulations and thanks go to our Squash and Racquetball Section Committee and members.

Our sporting achievements continue to accumulate year after year across all our sporting sections. We are always competitive, we are proud to represent our Club, and we generally enjoy the camaraderie of our teammates and opponents. I urge members to look at the Sports Section reports in this Annual Report and to get involved if you can.

Community Club’s Victoria (CCV) is the peak state industry body that advocates for over 1300 clubs and 2.3 million members in Victoria. Last year we won the award for Best Hospitality Team. This year we have been announced as finalists in three categories being Best Bistro/ Restaurant Award (Metro), Best Member Experience Award, and the big one, the Best Metro Community Club. Congratulations to all our staff on these prestigious nominations. Our staff continue to do us proud with their high-level work ethic, positive attitudes and friendly demeanour on display every day.

Our financial results this year show a net profit of \$403,638 following our 2024/25 net profit of \$305,171. This growth is commendable given the current challenging financial environment and some significant capital expenditure including repairs and other enhancements to our facilities.

During the year a clear focus has been placed on embedding the business plan, strengthening organisational capability, and lifting the overall customer experience ensuring the Club continues to evolve in line with business and member expectations.

Message from the President

In parallel, considerable work has been undertaken to address the Club’s financial position. This has included a comprehensive review of the supplier base and a disciplined approach to aligning expenditure with sustainable operating levels. These actions, whilst challenging, have been critical in restoring financial control and improving the Club’s underlying position.

From a governance perspective, the year has also seen a stronger alignment between strategy, operations, and performance monitoring, providing greater clarity and accountability across the business.

Overall, I am pleased with the progress achieved and the more stable platform now in place. The Club is now in a better position to move forward with confidence as we continue to refine our strategy, to invest in our people and processes, and to progress key initiatives, including our venue development plans.

In February 2026 we held a Special General Meeting where members considered and approved three Constitutional changes that were proposed by the board:-

- Change in eligibility criteria for Directors whereby a suspended member would be ineligible to nominate for the board for a period of 3 years
- A change to reduce the number of elected Directors from 8 to 7
- A change in the election of Officers of the board (President, Vice President, Treasurer) whereby these positions would be filled by the board annually, immediately after every AGM

Following the SGM the board held another successful Member’s Forum with presentations from our CEO and our Treasurer followed by an open Q&A session. The forums and our quarterly member’s Mix and Mingle evenings have all been very well attended and have proven to be an excellent initiative. The most recent Mix & Mingle celebrated the Club’s 65th anniversary with some refreshments, prizes and of course some birthday cake provided.



Message from the President

A sincere thank you to my fellow Directors for all your help, guidance and challenges during the year. I feel we continue to grow as a team with mutual respect and a passion to influence and contribute to the overall success of the Club.

We currently have 4 Board Committees that meet regularly during the year and comprised of the following committee members with our CEO regularly attending most meetings.

Sport Section Committee

- Michael Waters (Chair and Director)
- Fenton Coull (Vice President)
- Phil Ryan (Director)

Finance, Risk and Audit Committee

- Greg Reid (Chair and Treasurer)
- Anthony O'Shannessy (Director)
- Delyth Samuel (Director)
- Samantha Winter (external appointee)

Governance and Policy Committee

- Fenton Coull (Chair and Vice President)
- Anthony O'Shannessy (Director)
- Phillip Loong (external appointee)

Strategy and Innovation Committee

- Phil Ryan (Chair and Director)
- Delyth Samuel (Director)
- Michael Waters (Director)

Finally, on behalf of the board, congratulations to our CEO, Ashley Robertson, on your excellent performance throughout the year. All your hard work, dedication and diligence have provided lots of 'green shoots' to cultivate for the future and advancement of our Club. You have the full support of the board to keep on doing what you are doing.

Jim Saunders
President

Message from the Treasurer



The Net Profit for the year is \$403,638 as compared to the previous year reported Net Profit of \$305,171. The Trading Revenue was up by 7% on Budget and up by 8% on last year, however direct costs were up due largely around Labour and Government charges to operate Gaming, for both the State Government Tax and the costs around the deferred ten-year licence fees. The two-month gaming Carded Play trials negatively affected revenue and costs for those two months.

Tighter control was made over Operational expenses although higher Repairs and Maintenance costs were incurred as the Club continues to invest in upgrading facilities for members enjoyment. The Cash at the end of the financial year was \$3.899 Million, up from \$3.597 Million the previous year. This is largely due to the Net Profit made for the year, even though the Club invested heavily in facility improvements of \$1.685 Million. The Club has committed to the Victorian government to renew our gaming machine licences from 2022 to 2032 for \$5.756 Million with the balance payable over seven years from October 2022 of which \$2.734m has been paid to 31 March 26.

This is a cash commitment of \$781k pa plus associated interest (prevalent Commonwealth 10-year Bond coupon rate). Together with the increased State government gaming tax rate from August 2022 (to 51.17%), this will affect future profitability. The Club remains in a strong financial position where it owns the land on which the Club operates on with minimal debt. The value of the Net Assets of the Club at 31 March 2026 is \$36.542 million (23/24 \$31.138m). The liquidity measure, represented by the ratio of Current Assets over Current Liabilities, is 1.37 as compared to 1.47 last year.



Message from the Treasurer

While gaming revenue provides funds to support our members and sporting sections, contributing 60% of total revenue, the Club is actively exploring ways to reduce reliance on this revenue stream particularly with legislative changes announced. The Club is able to operate as it does on the back of gaming revenue, as can be seen above. It enables the Club to employ staff, support our sporting sections and contribute to the community in the way of donations and both direct and indirect support. Thanks to our Management and staff for enduring another structural year of change and special thanks to our volunteers who continue to serve the Club and it's sporting members so well. The Community Benefit Statement which we complete annually, showed that for the 24/25 year, end 30 June 2025:

Donations and sponsorships to various organisations and charities \$74k

Cost of providing sporting facilities for Club members \$107k

Subsidies/discounts for members \$595k

Voluntary services provided \$266k

For this financial year to 31 March 2026, some of the key information is shown as to the Club's contribution to its community.

	\$'000
State Gaming Taxes	\$4,893
PAYG and Payroll Tax	\$1,390
Wages and salaries to employees	\$5,029
Sports Sections costs	\$272
Direct Donations to community organisations	\$83

Greg Reid
Treasurer

Message from the CEO



The 2025–2026 financial year has been one of continued progress, discipline and forward planning for Mulgrave Country Club. The promotion and encouragement of sport and sporting participation remains at the heart of our purpose. Across all sections of the club, our teams, volunteers and members have enjoyed an outstanding year of competition, participation and achievement.

This year marked a major milestone in our journey towards becoming Victoria's leading multi-sports club, as we were honoured to receive the Squash and Racquetball Club of the Year award – not only for Victoria, but for all of Australia. This outstanding achievement is a credit to the dedication and tireless efforts of the volunteers within our Squash and Racquetball section.

Lawn Bowls also experienced strong growth and success across the program. We were pleased to welcome Mazonod students into our midweek pennant representative teams, with these young players making an immediate and meaningful contribution to the club's results. This was highlighted by Jai Bowen winning the club's Novice Championship title. The Bowls Section also achieved impressive pennant success, with Side 1 finishing Runners-Up, Side 3 winning their Division Final, and Side 4 securing a Section Final victory.

As sport continues to sit at the centre of our club's identity and purpose, we remain focused on driving greater participation and utilisation of our facilities. Usage of the greens increased significantly through the continued expansion of Barefoot Bowls. Following the introduction of multiple sessions on Thursday and Friday nights, participation more than doubled from approximately 600 attendees last year to more than 1,300 this year.

Additional participation strategies have included partnerships with local schools to support junior squash and lawn bowls programs, along with increased engagement with local businesses using Barefoot Bowls as an inclusive option for corporate functions and Christmas celebrations.

Our Snooker and Table Tennis sections also continued to flourish, growing to approximately 115 and 55 members respectively. Snooker successfully launched its inaugural in-house championship tournament, and we look forward to introducing a similar competition structure within the Table Tennis section in the future. The Pool and Darts community also remained strong, with four A and B Grade teams calling Mulgrave Country Club home throughout the year.

Looking ahead, Barefoot Bowls will continue to evolve towards a more flexible "anytime" model at the club. Combined with school participation programs and future opportunities including pickleball and padel activations, we are excited by the potential to further connect people and communities through our sporting facilities.

Message from the CEO

Member engagement and satisfaction has been a key focus over the year as we continue to work on our patron experience. The development of our annual calendar of events has provided a benchmark to launch a range of activities in the hospitality space for our members to engage in. The development of seasonal menus, food and beverage tastings, feature events and the Members Mix and Mingle events have all been developed to add fun and exciting experiences for our members. I'd also like to thank you for your patience as we continue to implement new technologies and evolve existing technologies. While frustrating at times, the membership renewal process this year was a good example of the progression we have taken in technology. Current projects being finalised in this space include a full wi-fi upgrade, smoother integration with SportyHQ and further development of the sports membership processes.

From an operational perspective, the Club has delivered a solid result in a challenging and evolving environment. Cost pressures across labour, utilities and compliance have remained prevalent, however the team has responded with a clear focus on efficiency, accountability and service delivery. A key priority throughout the year has been ensuring our organisational structure and internal processes are aligned to our strategic direction. We have taken steps to refine roles, improve accountability and position the Club to operate more effectively as a modern, community-focused organisation. While some of these changes have required difficult decisions, they are important in ensuring we remain sustainable and fit for purpose.

Looking ahead, the Board and Management have continued to progress planning around future capital investment and a new Club Strategic Plan. This includes further consideration of additional squash infrastructure and improvements to our bowls facilities, as well as broader opportunities to diversify the Club's asset base and revenue streams. These opportunities are being assessed carefully to ensure they align with our long-term strategy and financial capacity.

None of the year's achievements would have been possible without the contribution of our people. I would like to thank our staff for their professionalism and commitment, our volunteers for their ongoing support of the sporting sections, and our members for their continued engagement with the Club.

Finally, I would like to acknowledge the Board for its leadership and governance throughout the year. The Club is well positioned for the future, and we remain focused on delivering sustainable outcomes that benefit both current and future members and the broader community.

Ashley Robertson GAICD
Chief Executive Officer & Club Secretary

Directors Report

On behalf of the Board of Directors, I am pleased to present the Directors report on the company in compliance with the Corporations Act 2001, for the year ended 31 March 2026. Despite ongoing economic challenges, the Club has achieved a significant turnaround in financial performance, driven by strategic cost management, operational improvements, and modest revenue growth.

We continue to invest in the Club's facilities, services, and community engagement initiatives, ensuring Mulgrave Country Club remains a premier destination for members and guests. The promotion and encouragement of sport and sporting activities remains at the heart of our mission and this report outlines the key achievements, financial performance, and strategic direction that will shape our future.

Directors

The following people were Directors of Mulgrave Country Club at any time during the financial year ended 31 March 2026.

- James Saunders
- Fenton Coull
- Greg Reid
- Anthony O'Shannessy
- Philip Ryan (appointed 26 June 2025)
- Delyth Samuel
- Michael Waters
- Belinda Murphy (resigned 9 July 2025)
- Reepal Shah (resigned 26 June 2025)

The qualifications and experience of the Directors are detailed in this report, along with the number of Board and Committee meetings attended.



Directors Report

Significant changes in the state of affairs

There were no significant changes in the state of affairs during the year.

Business Operations & Strategic Initiatives

This year's Committees remained unchanged, with the exception of the Strategy & Systems Committee which changed names to the Strategy & Innovation Committee under the guidance of its new Chair, Philip Ryan. The four Committees of the Board are the Sporting Sections Committee, the Finance, Risk & Audit Committee, the Strategy & Innovation Committee, and the Governance & Policy Committee. Each Committee operates with clearly documented terms of reference and defined priorities that align with the Club's overarching purpose and objectives.

The Strategic Framework and subsequent Business Plan that was developed last year has helped steer the Club over this year. The Board commenced its work on the future Strategic Plan with the appointment of Professor Danny Samson from Melbourne University to undertake a Future Scenario Planning activity with the Board. This exercise ensured that the Board have adequately considered strategies for a range of possible future operating conditions and to identify strategies that make business sense under those conditions. The Board then appointed ODIN360 to take this thinking and integrate it into the development of a longer term strategic plan for the Club. As key outcome of the Strategic Plan will be a prioritised development plan for the Club that balances club objectives, member needs and the ability to finance development in a risk managed way for Club sustainability and growth.

Operating results and Financial Position

Mulgrave Country Club recorded a net profit of \$403,638 for the year ended 31 March 2026, representing a \$98,467 improvement from year ended 31 March 2025 profit of \$305,171 in the prior year. Cash at bank totals \$3,898,023 for the year ended 31 March 2026, of which \$2,406,624 is located within the Sandhurst Investment Fund via Bendigo Bank

The Club's net assets increased to \$36,541,639, driven by a \$5 million increase in land valuation, while total liabilities decreased by \$421,125 to \$5,188,543. Current assets increased by \$243,682 to \$4,256,103 for the year



Directors Report

Future Outlook

Looking ahead, Mulgrave Country Club remains committed to strengthening its financial sustainability, enhancing member experiences, and investing in the Club's long-term success. Our ongoing focus on operational efficiencies, revenue growth, and strategic facility upgrades will ensure the Club remains a premier sporting destination for members and guests.

Key priorities for the coming year include facility enhancements, with a planned upgrade to the reception area among other spaces. The success of the reinvigorated Sports Lounge highlights the importance of investing in these spaces and providing opportunities for members to have broader engagement with the Club. Ongoing technology enhancements remain a priority as we focus on delivering enhanced customer experiences and making the membership journey as easy as possible. Financial discipline will continue to be a priority, with a strong emphasis on maintaining cost controls while also identifying new revenue opportunities. The Board and management team will continue to closely monitor industry trends, economic conditions, and regulatory developments to ensure the Club remains agile and well-positioned to capitalise on future opportunities

Membership Liability

In accordance with the Club's Constitution, each member may be liable to contribute a sum of \$50 in the event that the Club is wound up. This liability applies to all members of the Club, both during their membership and for a period of one year following the cessation of their membership. The contribution is intended to cover the payment of any debts and liabilities incurred by the Club prior to the member's departure, as well as the costs, charges, and expenses associated with winding up the Club.

Should there be any surplus remaining after all debts and liabilities are satisfied upon the winding up of the Club, this surplus will not be distributed to members. Instead, it will be transferred to another institution with objectives similar to those of the Club, in alignment with the Club's Constitution

Board Member Profiles



James Saunders
President

James first joined the Mulgrave Country Club Board on 18 June 2009, serving until 2 May 2012, before rejoining on 20 June 2019. He has held several key leadership roles, including Chair of the Membership and Sections Committee, Club Secretary (August 2020 – December 2021), and Vice President (appointed 1 January 2022). He was elected President on 20 July 2023 and continues to lead the club with a focus on growth and community engagement.

James is a sales and marketing executive in the pharmaceutical industry with a diverse background spanning law enforcement, business ownership, and club leadership. A former police officer and small business owner, James has a long history of involvement in club governance and community sport. He has previously served on the Mulgrave Country Club Bowls and Snooker Committees and was the former President of Trevallyn Bowling Club.



Fenton Coull
Vice President

Fenton joined the Board on 1 January 2022 and continues to contribute his expertise to the club's growth and development. Fenton serves as the Chair of the Governance & Policy Committee and as Deputy Chair of the Sporting Sections Committee.

Fenton brings extensive leadership experience in sports administration and club management. He is the former General Manager of Tennis Australia Operations and Events, former CEO of Newcastle & Hunter Rugby Union, and former Executive Officer of Newcastle Tennis. In addition, he has served as Director and President of Central Leagues Club (NSW), demonstrating his strong background in governance and strategic oversight.

Board Member Profiles



Greg Reid
BComm, DFP, PGDAcct, MBA, CA
Treasurer

Greg briefly served on the Squash & Racquetball Committee before joining the Mulgrave Country Club Board on 15 July 2021. As Treasurer, Greg chairs the Finance, Risk and Audit Committee, overseeing the club's financial & risk strategy and governance.

Greg is a chartered accountant with extensive experience in finance, audit, and corporate governance. Now retired, he was formerly the Finance Director of Diebold Australia and has worked in chartered accounting firms across audit, investigations, and receiverships. Greg has also been involved in sports administration, previously serving as a Board Member of the Victorian Squash Racquets Association and as Victoria's representative to Squash Australia.



Dr Delyth Samuel
PhD MBA, BA (Hons), GAICD

Dr. Delyth Samuel joined the Mulgrave Country Club Board on 20 June 2019 and has played a key role in club governance. Delyth was previously Chair of the Strategic Planning & Membership Committee and is currently a member of the Finance, Risk & Audit Committee and Strategy & Innovation Committee. Delyth has a strong background in commercial research, service design and commercialisation business management, and governance.

Her career spans manufacturing, research, and the tertiary sector, bringing valuable commercial and strategic expertise to the board. Previously, Delyth was the Director of Commercial Research at Deakin University, overseeing the Health and Wellbeing portfolio and Deputy CEO of the University of Melbourne commercial company. She taught graduate students at RMIT business strategy, innovation and technology management and services design for several years. She has also run her own management consulting firm undertaking assignments for a broad range of government and NGO clients. Delyth is President of Waverley Tennis, former Secretary of Whites Lane Mulgrave Tennis Club and has served as a board director and committee member for several organisations. She is an author and coauthor of multiple business and management texts.

Board Member Profiles



Michael Waters

Since joining the Mulgrave Country Club Board on 18 September 2019, Michael has taken on key leadership roles. Michael has served on the Sporting Sections Committee for the past 5 years, with the past 3 years as Chair. He also is a member of the Strategic & Innovation Committee. A dedicated squash member since 1998, Michael has actively contributed to the sport, holding various committee positions for Squash and Racketball, including Super League representative for four years. Michael is a training and development professional with extensive experience in driver education and coaching. He had a long career with RACV and in 2022 took the decision leave and set up Icon Driver Services, his own company which specialises in Training and Development for the aged and disability sectors of the Driver Training Industry and now has 10 employees.

As Director of Icon Drive Service, Michael is responsible for all aspects of strategy, commercial development and governance. Michael has served as a Council Member of the Australian Driver Trainers Association and was awarded Life Membership for his service to the industry.



Anthony O'Shannessy
FCPA, GAICD

Anthony became an independent committee member of the Finance and Audit Committee in September 2021 and then joined the Mulgrave Country Club Board on 1 July 2023, bringing with him extensive experience in finance and governance. He has previously served as Chair of the Risk and Compliance Committee and Junior Coordinator and Chair of the Squash & Racquetball Section. Anthony is an active member of the Finance, Risk and Audit Committee and the Governance & Policy Committee.

A senior finance executive with over 20 years of C-suite experience, Anthony has held key leadership roles as Chief Financial Officer, Company Secretary, and Finance Director in multinational, ASX-listed, private equity, government, and regulatory organisations. He is currently the Director of Finance, Infrastructure and Digital at Melbourne Archdiocese Catholic Schools, and prior to this, he served as Chief Financial Officer at Melbourne Water.

Board Member Profiles



Philip Ryan
B.Bus (Acc), CA

Appointed to the Mulgrave Country Club Board on 26 June 2025, Philip is Chair of the Strategy and Innovation Committee and a member of the Sports Section Committee. Philip contributes to the Club's strategic direction, including the development of a structured strategic framework and the introduction of an Innovation Fund to support new initiatives.

Philip is an experienced executive with a background in governance, technology, finance and organisational transformation. He has held senior roles with Tabcorp, PwC and Shell, leading large teams and delivering operational and technology-driven change. Philip brings over 20 years of board and committee experience across sporting, community and not-for-profit organisations. He is currently President of the Mazenod Panthers All Abilities Football Club and is actively involved with the Ferntree Gully Tennis Club, supporting inclusion and grassroots participation.

Governance

The Board and the Club prioritise maintaining strong governance. Below is a summary of the Director's Honorariums for the year and the attendance record of Board members at scheduled meetings for the year ending 31 March 2026

Position	Name	Honorarium	Super	Super
President	James Saunders	16,143	1,917	18,060
Vice-President	Fenton Coull	7,175	852	8,027
Treasurer	Gregory Reid	16,143	1,917	18,060
Director	Anthony O'Shannessy	7,175	852	8,027
Director	Philip Ryan	5,461	655	6,116
Director	Delyth Samuel	7,175	852	8,027
Director	Michael Waters	7,175	852	8,027
Director	Belinda Murphy*	1,408	163	1,571
Director	Reepal Shah**	1,794	206	2,000

* Belinda Murphy resigned from the Board on 09/07/26

** Reepal Shah was replaced by Philip Ryan at the 2025 AGM

Governance

Meeting attendance

	Board Meetings	Finance, Risk & Audit Committee	Strategy & Systems Committee	Sports Section Committee	Governance & Policy Committee	Total
	13 Meetings	5 Meetings	4 Meetings	11 meetings	7 Meetings	
James Saunders	12	4	4	0	7	27
Fenton Coull	11	0	1	9	7	28
Greg Reid	11	5	1	0	0	17
Anthony O'Shannessy	12	5	1	0	6	24
Philip Ryan	9	1	3	5	0	18
Delyth Samuel	12	5	4	0	0	21
Michael Waters	13	0	3	10	0	26
Belinda Murphy	3	0	1	0	1	5
Reepal Shah	2	0	1	0	1	4
Ashley Robertson (CEO & Club Secretary)	13	5	4	3	7	32

The President is an ex officio member of all Committees which he attends by invitation. The CEO attends all Committee Meetings by invitation.

Indemnification and Insurance of Directors

The Company has a Deed of Indemnity, Insurance and Access for all Directors, the CEO and independent committee members to ensure compliance with the Corporations Act. The company has paid Management Liability Cover to insure all directors named in the Directors Report against liabilities for costs and expenses incurred by them in defending legal proceedings arising from their conduct while acting in the capacity of director of the company, other than conduct involving a willful breach of duty in relation to the company.

Auditor's Independence Declaration

The lead auditor's independence declaration for the year ended 31 March 2026 has been received and can be found attached to this report. Signed in accordance with a resolution of the Board of Directors:



Jim Saunders
President
Melbourne
20 May 2026



Sports Section Report

Committee Members

- Michael Waters (Chair, Director)
- Fenton Coull (Vice-President)
- Philip Ryan (Director)
- Jim Saunders (President)
- Chairs (or delegate) of each Sports Section
- Sam Medlin (Sports Events Officer)

It has been a tremendously successful year for sport at the Mulgrave Country Club. Reaching over a thousand Sports members again for 2025/2026, we have continued to push for growth and success as a sports club.

The following list highlights the key achievements:

- Through the implementation of multiple sessions across Thursday and Friday nights, we have had over a 100% increase in Barefoot Bowls attendance. With 600 participants last year growing to 1300+ this year.
- Snooker membership has continued to flourish, with 89 members last year growing to 115 members.
- Snooker enjoyed the launch of their first in-house championship tournament, with Paul Thomerson standing tall as the winner.
- Mulgrave Country Club winning the B grade competition for the Victorian Billiards & Snooker Association, triggering promotion to the A grade competition for 2026/2027.
- Hosted the Professional Squash Association in the '2025 Victorian Open'.
- We saw Mazenod students welcomed into our lawn bowls midweek pennant representative teams and despite their youth, produce excellent results for the club.
- Lawn Bowls Pennant was highlighted by 3 midweek teams securing Grand Final victories.
- Volunteer Thank You Dinner was held during May's National Volunteer Week, celebrating the many people who contribute to the continued success of the club.

Finally, one of the most momentous milestones of the year was the honour of receiving the award for 'Squash & Racquetball Club of the Year' for all of Australia. After successfully defending our 2024 title of 'Victorian Club of the Year', it was incredible to be nationally recognised. This is an amazing achievement and is a credit to the volunteers who work tirelessly in the Squash and Racquetball section. I would like to sincerely thank all the amazing volunteers who have devoted many hours to the success of their section and the overall club. This club would not be what it is without your hard work, dedication and joy that you exhibit every day. It is a true testament to the outstanding community culture that our club possesses.

We look forward to an exciting year ahead.

Michael Waters
Chair

Finance, Risk & Audit Committee Report

Committee Members

- Greg Reid (Chair, Treasurer)
- Jim Saunders (President)
- Anthony O'Shannessy (Director)
- Delyth Samuel (Director)
- Samantha Winter (external appointee)
- Ashley Robertson (CEO & Club Secretary)
- Aaron Williams (Finance Manager)

2025-26 Principal Activities

The Committee met five times during the past year, during which the major items of discussion and decision to recommend to the Board included:

- Budget review including proposed capital expenditure and timing
- Documentation review including Delegation of Authority to ensure appropriate governance controls are in place
- Update risk documents appropriate to the Club
- Review of quarterly results to ensure performance on track with expectations
- Auditor appointment and timing
- Planning the transition from using an external accounting service to in-house
- Review the Sport Infrastructure Business Case and track progress being made

Going Forward

The Committee will continue to focus on major matters such as oversight of financial reporting, risk and compliance management and audit and to oversee the financial capability within the Club to ensure it can meet the objectives set by the Board and its financial obligations.

Thanks

My thanks to all Committee members for their time and ongoing support, and interest, in ensuring this vital aspect of the Club finances is managed appropriately and provides the funding required for further development and member benefit. Thanks to Ashley in his role as CEO in providing a great link between Management and this Committee and the Board for the Finance, Risk and Audit areas.

Greg Reid
Chair



Strategy & Innovation Committee Report

Committee Members

- Philip Ryan (Chair, Director)
- Jim Saunders (President)
- Delyth Samuel (Director)
- Michael Waters (Director)
- Ashley Robertson (CEO & Club Secretary)

Ashley Robertson (CEO & Club Secretary) Over the past 12 months, the Strategy & Innovation Committee has shifted its focus toward longer-term strategic priorities, stepping away from involvement in day-to-day operational matters. This evolution reflects both the maturation of the Club's governance structure and the strong operational leadership now in place. The Committee's role is to support, challenge and guide the long-term direction of the Club, while management retains responsibility for execution.

A central focus of the Committee this year has been progressing the Club's strategic thinking from an initial framework into a comprehensive long-term strategy. A significant component of this work was the completion of a structured scenario planning process, facilitated by Dr Danny Samson, to help the Club consider a range of possible futures over the next 15 years. The process was designed to ensure that future strategic decisions are not based solely on current conditions but also take into account the uncertainty and change likely to occur across the hospitality, sporting and community club sectors.

Importantly, the process involved broad engagement across the Club. Initial focus group sessions included Board members, senior management and a number of key Club stakeholders and members, ensuring a range of perspectives and experiences informed the discussions. These sessions explored the opportunities and risks facing the Club, including changing demographics, gaming regulation, technology, sports participation, member expectations and the future use of the Club's facilities.

This was followed by a full scenario planning workshop involving Board members and senior managers, where participants worked collaboratively to develop three distinct future scenarios for Mulgrave Country Club:

- a future characterised by favourable external conditions and growth opportunities,
- a "business as usual" environment, and
- a more challenging future involving significant external headwinds, including potential reductions in gaming revenue and changing social trends.

While the scenarios differed significantly, a number of common themes appeared consistently throughout the process:

- the importance of diversifying revenue streams,
- ongoing investment in facilities and member experience,
- the need for flexibility in future development decisions, and
- the growing importance of partnerships, technology and new service models in sustaining long-term growth.

Strategy & Innovation Committee Report

The Committee believes the scenario planning process has been highly valuable, not only in helping shape the Club's strategic thinking, but also in creating stronger alignment between Board members, management and key stakeholders around the opportunities and challenges likely to appear over the coming decade.

Following this work, the Board approved the appointment of ODIN360 as the Club's strategic consulting partner. ODIN360 has been engaged to help the Club develop a clear and actionable long-term strategic framework designed to look "over the horizon" and ensure Mulgrave Country Club stays financially sustainable, community focused and strategically well positioned for the future. This work will include defining the Club's long-term vision and direction, identifying key priorities and investment themes, developing a sequenced implementation roadmap, and establishing a framework to measure progress and success over time.

Importantly, the intent is not to produce a theoretical document, but a practical roadmap that supports confident decision-making and guides capital allocation over the coming decade, regardless of which future scenario manifests. A key development over the past year has been the clear repositioning of the Committee. The Committee has reduced its involvement in operational matters and increased its focus on strategic oversight, long-term planning and future opportunities. This shift ensures greater clarity of roles between Board, Committee and management, and allows Committee time to be focused on high-value strategic issues.

Focus for the Year Ahead

The Committee's primary focus for the coming year will be supporting the completion and implementation of the Club's long-term Strategic Plan. The strategic planning process will consider the Club's future sporting, community and facility needs, together with opportunities to diversify revenue and strengthen long-term sustainability. Importantly, it will also consider how the Club continues to evolve while preserving its strong community culture.

The Committee will also continue to identify and support opportunities for innovation and experimentation where these initiatives have the potential to improve member experience, operational efficiency or long-term sustainability. With a clearer strategic footing, the completion of scenario planning, and the appointment of ODIN360, the Club is well positioned to take a disciplined and forward-looking approach to shaping its future and securing the long-term destiny of Mulgrave Country Club. The Committee remains focused on supporting the Board and management to ensure Mulgrave Country Club continues to evolve, grow and deliver long-term value to its members and community.

Philip Ryan Chair

Governance & Policy Committee report

Committee Members

- Fenton Coull (Chair, Vice President)
- Jim Saunders (President)
- Anthony O'Shannessy (Director)
- Phillip Loong (external appointee, from February 2026)
- Ashley Robertson (CEO & Club Secretary)
- Paul Morley (until January 2026)

2025-26 Principal Activities

The Committee met seven times during the past year, during which the major items of discussion and decision included :-

- Policy review and development
- Register of Club Documents
- Review of the Club Constitution, which led to the calling of a Special General Meeting in February 2026
- Various updates and reviews, including the Board Charter, the Committee's Terms of Reference, Policy Manual
- Organisation of the AGM

Going Forward

The Committee will continue to focus on major matters such as policy development, a review of the By-Laws and continual review of the Club Constitution.

Thanks

My thanks to all Committee members for their time and ongoing support and interest, in ensuring this vital aspect of the Club environment is managed successfully. And thanks to Ash in his role as CEO in providing a great link between Management and this Committee and the Board for the Governance and Policy areas.

Fenton Coull

Chair



Squash & Racquetball Section Report

Welcome to the Squash & Racquetball Section Annual Report. Before anything else, I would like to recognise the people who work tirelessly to make this section succeed:

- Rayleen Cooper – Racquetball Co-ordinator
- Clinton Teh – Club Circuit Co-ordinator
- Natalie Peake – Ladies & SSL Co-ordinator
- Tashia Mihail – Masters Co-ordinator
- Lyn Foreman – Friday Daytime
- Super League – Nick Tucker and Menusha Hettiarachchi
- Connor Kent – Social Media Co-ordinator
- Marguerite Lee – Vice Chair & Secretary
- David Maher – Treasurer
- General Committee members: Mark White, John Willems, Brendan Perry

Together, this group has contributed over 1,400 volunteer hours this year – an extraordinary effort and the reason this section continues to operate at such a high standard.

Participation & Club Strength

At the end of March 2026, our section had 368 members – equal to Bowls and Tennis combined. This past year we:

- Fielded 33 pennant teams across 6 competitions
- Ran an in-house squash competition (Super League)
- Delivered our regular racquetball, squash and internal competitions
- Had members and elite juniors competing at graded and Professional Squash Association (PSA) tournaments locally and around the globe
- Continued to build our junior academy, led by Raj Nanda, with strong support from Sky Loo, Menusha Hettiarachchi, their families and our elite squad

This level of participation and activity continues to position Mulgrave as a leading Squash & Racquetball club within the state.

A Year in Review – Key Highlights

This has been an enormous year across all levels of the club. These are some of the key highlights of the year.

International & Junior Development

- At the Australian Junior Championships in April 2026 Aleister Loo finished as the Australian U13 Champion
- Chelsea Paule and Kaveen Kohombange were selected to represent Australia in the Trans Tasman Test in Hamilton, New Zealand
- We had strong performances across the year from juniors including Kayla Goonewardena, Genelia Coenraad, Joshua Kempster, Chelsea and Ava Paule, Mania Kara-Brown and Robert Peake, among many others

Squash & Racquetball Section Report

Racquetball Achievements

Not only do we field a large number of teams in the pennant competition, we also have many members attending tournaments.

- At the ESRA Championships Ryan McCarter (current Club champion) finished Open Singles Champion, whilst Rayleen Cooper & Henry Rimanich finished as C Grade Doubles Runners-Up
- At the Victorian Open Racquetball Championships Ryan McCarter took third place in the Open Singles as well as with his partner finished Open Doubles Runners-Up

Masters Competitions

During the year there were a number of outstanding results for our members:

- Belinda Murphy was recognised for 75 tournaments in Mildura
- David Kempster & Janine Eedy finished Runners-Up in Mildura
- Tom Slattery finished Runner-Up in the 80–84's in Bendigo
- David Kempster finished Runner-Up in the 45–49's in Bendigo
- Anne Fordham won her category in the 55–59's in Bendigo
- Janine Eedy finished Runner-Up in the 55–59's in Bendigo
- Belinda Murphy won her category in the 65–69's in Bendigo
- Gary McPyke became Section Champion in Horsham
- Lori Fernandez Runner-Up in Horsham

At the Ballarat Masters Belinda Murphy had the honour of receiving the Judith Goadby trophy, one of only 6 Mulgrave members to achieve this over the past 25 years, an outstanding achievement.

Club & Major Events

The club also proudly hosted a number of major events such as:

- The Victorian Squash Open, attracting world-class PSA players
- Hosted the Mulgrave Open in both September 2025 and February 2026, a PSA Satellite and graded event
- Hosted a Victorian Masters Squash Association (VMSA) tournament in April 2026 which was a resounding success
- Delivered a highly successful Club Championships across Squash & Racquetball
- Launched the in-house Super League Team Challenge, a new box league competition, which has been extremely well received
- Hosted a Level 1 coaching course in January with 7 Mulgrave members now accredited as Level 1 coaches to support growth in our junior and beginner squads

Squash & Racquetball Section Report

Interclub & Community

Once again Mulgrave participated in the interclub bi-annual challenge against Baw Baw. In October at Drouin Baw Baw beat us with Warren Engler receiving the Best & Fairest however, we came back strongly this year and defeated Baw Baw in March 2026 where Julie Lester took out the Best & Fairest. We continue to enjoy a friendly rivalry with Baw Baw and suppers are a great time to get to know each other better.

Recognition & Awards

It's no real surprise, that this has been a landmark year for the club.

- Mulgrave Country Club once again and for a second time in a row, won the Victorian Club of the Year. It was awarded by Squash & Racquetball Victoria
- Individual honours from S&RV included:
 - Mark White for Volunteer of the Year
 - Brendan Perry for Administrator of the Year
 - Rayleen Cooper for Racquetball Person of the Year and
 - Aleister Loo was recognised for his national title

And for the first time in Mulgrave's history, Mulgrave Country Club won the Australian Club of the Year for Squash & Racquetball. It was awarded in March 2026 by Squash Australia at the National Awards ceremony in Brisbane.

Looking Ahead

While this year has been outstanding, we're continuing to improve and develop our section. There are three additional key areas we are focused on.

The Ted Vale Squash & Racquetball Scholarship Program will include:

- 15 scholarships, totalling \$30,000 in support and supporting our existing young members under the age of 20

These will be awarded to our juniors in December of 2026 who meet the criteria throughout this year and will directly support their development and progression in the sport. This is a significant investment in the future of our club.

Coaching Transition

There has been an important transition in our coaching structure. Raj Nanda, our Head Coach, resigned from that role, and we thank him for his contribution to building the junior program to where it is today. Menusha Hettiarachchi has stepped into the new role we have established as Coaching Program Director, and will lead the coaching program moving forward supported by:

- Raj Nanda
- A new international visiting coach, Joe Kniepp
- And a group of Level 1 coaches from within the club and local coaches

This gives us both continuity, and the opportunity to further strengthen the program



Squash & Racquetball Section Report

Coaching Framework

The Committee has developed a structured Coaching Framework which will:

- Provide clearer access to coaching for all members with more programs
- Create a pathway for players to develop (from grass roots to elite juniors, PSA, pennant and master players)
- And importantly... a coaching pathway for coaches to grow and build their careers

This is about building capability – not just for today... but in the long term.

As you can see, it has been a truly outstanding year across participation, performance, development and recognition. What stands out most is not just the results, but the depth of contribution across the entire club – from juniors and elite players through to volunteers, families and committee members. This would not have been possible without the incredible support we have from our members, the committee, our volunteers, management and board. This is what makes Mulgrave different. This is what makes Mulgrave great!

Thank you again to everyone who has contributed to the success of this section. We are in a strong position and more importantly, we have some great initiatives planned that will continue building on this momentum in the year ahead.

Elton Cross Chair

Lawn Bowls Section Report

Overview of the 2025/2026 Season

How quickly the past year has flown—it feels like these AGMs come around faster each year. It has certainly been a significant learning curve for me, and I am grateful for the support I have received from both the committee and our members.

Firstly, we pay our respects to the bowls friends we have lost during the year. Some of our members have also lost loved ones, and we extend our deepest sympathies to their families and friends. A number of members have faced illness or medical treatment, and it has been important that we supported them through those times. We welcomed Sam Medlin in October as Sports and Events Manager, while saying goodbye to Bill McHoul. Sam has successfully coordinated barefoot and corporate bowls, often single-handedly.

Committee

- Chair – Sue Miller
- Administration Manager – Barry Button
- Administration Support Manager – Julie King
- Financial Manager – Ravi Khazanchi
- Support & Provisions Manager – Dennis Jeffery
- Social Bowls Manager – Mario Mastromano
- Championships and Tournaments Manager – Christine Battersby
- Membership and Communications Manager – Wayne Frazer
- IT Manager – David West

Pennant, Social Bowls and Club Championships

We continue to be strongly represented in competitive bowls. Midweek Pennant was particularly successful, securing three section flags. Side 1 finished as runners-up in their Division Final, while Side 3 went on to become overall Division winners. Thursday “7-a-side” teams also performed well, with both Side 1 and Side 2 winning finals. This year saw the return of a night pennant team thanks to Alison Meakin’s initiative. The competition was well received, and we hope to see even greater participation next season. The atmosphere at finals was outstanding, with strong member support demonstrating pride in our club. We thank the club, especially Ashley and Sam, for their generosity during celebrations.

Social bowls continue to thrive, with strong participation in Wednesday competitions throughout the year. Winter bowls on weekends remain popular for those staying local. The social bowls committee, led by Dianne Quigley, has done an excellent job running regular “Happy Days” and events such as the Vermont South Challenge and Cumberland View Challenge. Club Championships were well attended, with finals played before large crowds, further strengthening the club’s camaraderie.





Lawn Bowls Section Report

We also hosted several external events, including:

- Eastern Ranges Bowls Championships
- Pennant Finals
- RSL events
- Keyton Retirement Living Triples Tournament
- Master Builders Association event (first time hosted)

Our members were well represented at regional, state, and national events, including Australian Open and BPL qualifiers.

Achievements

- Australian Open Multi Disability Women's Singles – Runner-up: Alison Meakin
- ERBR Women's Singles – Runner-up: Louise Whitehead
- ERBR Men's Triples – Winners: Graeme Spencer (Skip), Rob Jago, Rod Speirs
- ERBR Men's Fours – Runner-up: Wayne Frazer (Skip), Rob Jago, Trevor Ellis, Jeff Van de Steenoven
- Champion of Champions – Runner-up: Barbara Vaughan
- Victorian Open – Ken Paulsen reached the last 8 (Men's Singles) and semi-final (Mixed Pairs)

External Representation

- Adrian Goldsmith – Chair of Laws and Umpiring (ERBR)
- Ken Paulsen – BowlsVic State Selection Committee
- Graeme Spencer – ERBR Men's Regional Selector
- Barbara Vaughan – ERBR Women's Regional Selector

Membership

Membership increased to 197 (190 full members and 7 juniors), up from 180 last year.

Mazenod College Partnership

We continued our successful partnership with Mazenod College through their Sports Pathway Program. Six students participated in Midweek Pennant, alongside their teacher and mentor, Chris Windley.

Lawn Bowls Section Report

Sponsors

We thank our external sponsors:

- Barry Plant Monash Real Estate
- Keyton Retirement Villages (Rowville)

Both updated signage around the greens, and Keyton sponsored a tournament in March. We also thank Mulgrave Country Club for sponsoring the Easter Monday Triples.

Greens

Our three greens have been maintained in excellent condition throughout the year. Thanks go to Greenkeepers Michael Di Mattia and Jason, along with Greens Director Stephen Staff. The artificial green continues to be a major asset, enabling year-round play.

Appreciation

I sincerely thank the committee for their dedication and support over the past year. Special thanks to Barry Button for his outstanding work as Administration Manager in what is a demanding role. We farewell Julie King, Christine Battersby, and Wayne Frazer from the committee. Thank you for your valuable contributions: I warmly welcome all new members and look forward to an even bigger and better year ahead.

Sue Miller
Chair



Golf Section Report

The Golf Section has had strong numbers over the last 12 months with 44 members, though a few did drop off late in the year for various reasons. We averaged almost 26 players per round over the year with a total of 309 Sunday rounds played by members. We have continued with the mid-week rounds once a month. Numbers are not huge but it is a very relaxed environment for golfers of all levels. New players more than welcome to join us. Early November saw 21 members enjoy the annual trip to Tocumwal, with a good mix of golf and socialising.

Our Trophy presentations for 2025 were held in December where we acknowledged the following winners:

- Club Champion: George Skourtis
- Club Handicap Champion: Mark White
- Stableford Champion: Glenn Holland
- Match Pay winner: George Skourtis
- Plate Event winner: Steve Ilett

Our committee for 2025 was:

- Steve Duke – Chairperson
- Derek Wood – Secretary
- Paul Maydom – Treasurer
- Rob Erdos – Starter
- Peter Miley – Handicapper
- Venkatrao Kapuganty, Andrew Overton and Ray Whittam – general committee

Thanks to my fellow committee members for helping the year to run smoothly and to all the players for making the year successful.

Our thanks also to Ash Robertson and the Club staff who do a wonderful job for the members and to the Board for their ongoing support of the Golf Section.

We look forward to working with the club to continue to grow the golfing opportunities available to members.

**Steve Duke
Chair**



Mulgrave Country Club

Snooker Section Report

Through the addition of a third table last year, we have seen strong growth in members this year. Last year we had a total of 89 members in the section. This has grown to total 115 members at the end of the 2025/2026 period.

The snooker section's major highlight for the 2025/2026 period was the implementation of the first in-house club championships held across December 2025. It was a hard-fought competition, with 32 players entering a bracket draw to win the ultimate prize. The final did not disappoint, with Paul Thomerson winning a 3-2 thriller against Sharif Behroz.

Mulgrave Country Club was well represented in the Victorian Billiards and Snooker Association, with our pennant team taking out the B grade title. As a result of this, we have been elevated to A grade for the upcoming season. A truly exciting prospect as we look forward to the opportunity to showcase the sections skills at the A grade level.

Overall, this has been a rewarding year for the snooker section. Thank you to all the members for their dedication to the section, we would not have had such a successful year without you. As we look forward to the 2026/2027 period, we are excited to see what is in store and look forward to continuing to watch this section grow.

Amit Manchanda



Indoor Bowls Section Report

The Indoor Bowls season commenced under unusual circumstances following the January announcement that the Winter Indoor Bowls program may be relocated from the Sports Lounge. Following productive discussions between Club Management and the Indoor Bowls Committee, a long-term accommodation plan was developed, allowing Indoor Bowls to continue in its regular location throughout 2025 and into 2026.

To encourage year-round participation, the Club made the Tennis Venue available during the summer months (September to March) for social bowls sessions. Supported through club promotions, member surveys and social media, these sessions attracted both existing and new participants and helped maintain engagement leading into the winter pennant season.

The official Indoor Bowls season commenced in April, providing members with an opportunity to practice and prepare for competition while enjoying regular social play. Mulgrave Country Club was represented by two teams in the South Group Indoor Bias Bowls Association (SGIBBA) Pennant Competition.

Our Committee for 2025 was:

- Morris Le Page – Chairperson
- Kali Betts – Secretary
- Leigh Betts – Assistant Secretary
- Vicki Heath – Treasurer
- Barbara Eaton and Alison Meakin – general committee

The Committee also appointed delegates, selectors and administrators to oversee the various operational and competition requirements of the section.

Throughout the year, the Committee continued to provide monthly reports, meeting minutes, financial management oversight, budget planning and volunteer reporting to Club Management.

Indoor Bowls Section Report

The season featured several highlights, including:

- Mulgrave fielding two teams in the 2025 SGIBBA Pennant Competition.
- Vicki Heath being recognised as the Indoor Bowls Volunteer of the Year during National Volunteer Week.
- Successful hosting of the Club Singles Championships, with Vicki Heath winning the Ladies Championship and Leigh Betts winning the Men's Championship.

Mulgrave's Division Two team reaching the SGIBBA Preliminary Final following a Semi-Final victory over Casey Grange The Indoor Bowls community was saddened by the passing of Octave Sarkissian in June. Octave was a highly respected member and one of the section's most accomplished bowlers, whose achievements and contribution to Indoor Bowls over more than two decades will be long remembered.

The season concluded with the annual Presentation Lunch, where competition winners were recognised and appreciation was extended to the Committee, volunteers, Management and all members who contributed throughout the year.

The Indoor Bowls Section remains a welcoming and social activity within the Club, and we look forward to continuing to grow participation and introducing more members to the sport in the years ahead.

Morris Le Page
Chair



Tennis Section Report

Our club has continued to grow over this membership year with an increase in membership and competition teams. Our courts, clubhouse and surrounds are in great condition, and all our lights, that provide lighting for four out of our six courts, are shining brightly. We are very excited about the prospect of having lighting installed for all our six courts in the next two years.

We acquired some more sturdy outdoor benches and made many improvements to our clubhouse. During 2025/26 we have been busy with competition tennis and all the other tennis events at the club. We held the junior, senior and beginners club championships; ran two Bunnings BBQs; provided popular tennis hits for juniors at the annual Monash Children Hospital Walk; and had a very successful Open Day, amongst many other events. Our club coach, Adrian Lombardi, who manages the Millennium Tennis Academy, continues doing an amazing job in expanding his coaching programs to include more adult and group coaching opportunities. Adrian is a highly respected coach recognized by Tennis Australia for his outstanding junior development and coaching.

The people in our small club make a major contribution to the growth and development of tennis in the community. Our former Club Treasurer and current Vice President and Grounds' Person, Ian Jenner, has been recognized by Waverley & District Tennis Association (WDTA) for continuing to play tennis despite his advanced years (80 plus). Our former Club Secretary Delyth Samuel is the President of WDTA's Committee of Management, taking over this role from a former President of our club, Mark Collins. Also, two members of our current committee, Jude Jusayan and yours truly, are WDTA Committee of Management members. Our Mid-Week Ladies team are still enjoying their tennis, with one member of the team, Margaret Clarke, holding the position of Chair of the Mid-Week Ladies division of WDTA.

WLMTC is a community club and leased by the club from Monash City Council. Local community access is part of our remit, and we are delighted to have hosted 'Possum Play' (previously known as 'Hot Shots') gala days earlier this year for primary schools in the Waverley East Sports District. The schools were very appreciative of us for letting them use our courts for this event. The location was central for most schools in the district, with two of the schools able to walk to our courts. Thanks again to our club coach, Adrian Lombardi, who has great working relationships with the local schools, particularly Glen Waverley South and Wheelers Hill Primary Schools.

Tennis Section Report

Our club is in the second year of a new 10-year lease for our club and grounds. One of the key changes from the previous lease is that no play is allowed past 9 p.m. on Sundays.

Our relationship with Mulgrave Country Club continues to provide a strong foundation for our club and its ongoing sustainability. Mulgrave Country Club's involvement with our club is greatly appreciated as we are a totally volunteer run club. We want to thank Mulgrave Country Club for all their support over the past and previous membership years.

Finally... I would like to thank our committee and the many people who volunteer at our club's activities such as Bunnings BBQs, working bees, junior competition, Open Day, etc. for their hard work that makes our club the great place that it is today.

Our committee consists of our:

- President and Night Convenor
Nash Cannizzo
- Secretary and Senior Convenor
Steve Ilett
- Treasurer
Renee Chen
- Junior Convenor and Fundraising
Jude Jusayan
- Vice President and Grounds:
Ian Jenner
- Grounds
Steve Mastoropoulos
- Mid-Week Ladies' Convenor
Tana McKean
- Social Tennis Convenor
Rainer Warkus
- General Member
Xiaomei Li
- General Member
Brenton Graystone
- Coach
Adrian Lombardi

Nash Cannizzo Chair



Mulgrave Country Club

